

Vision without action is a daydream, but action without vision is a nightmare...

The sustainable city concept forms a bridge between vision and action in the challenging task of transforming our cities! (Ulf Ranhagen, Professor at the Royal Institute of Technology, Stockholm, Chief Architect SWECO)

Organisation/ Administration	Policy/Implementation	Public Participation/Public Outreach	Investment/Financing	Monitoring/Evaluation	Level
Existence of a multidisciplinary team (containing internal staff and external experts, local stakeholders, citizens) responsible for the visioning process, headed by the Mayor/Deputy Mayor/Local Decision Maker.	The Council's Strategic Plan is clearly based on the integrated and comprehensive vision for the city. The vision is definitely a decision making tool.	Regular and active collaboration and involvement of various municipal departments, external experts and target groups of local stakeholders and citizens.	Implementation of a special municipal fund and/or invention/creation of new ways and methods of financing the actions necessary to implement the vision.	Control and monitoring of the yearly implementation of the actions based on the vision and strategy in terms of organisation/ administration, financing, public participation etc. Regular reporting on the whole visioning process.	A
Existence of a strong internal team (containing staff from different municipal departments), organising workshops/debates in order to create a coherent global vision.	The Council's Strategic Plan takes into account the integrated and comprehensive vision for the city.	Existence of a comprehensive plan to practically involve local public and private stakeholders.	Existence and use of financial tools in order to implement high-priority actions only.	A comprehensive and integrated audit of the city's current environmental, social and economic situation related to energy and climate issues (baseline).	B
1-2 persons starting to develop a vision or to launch the visioning process, responsible for identifying target groups.	Development of integrated future/prospective scenarios including energy and climate aspects.	Well identified target groups. Active collaboration among different municipal departments.	Monitoring of the existent financing tools and instruments that could be mobilised towards other actions included in the vision.	Adjustment/adaptation/fine-tuning of the evaluation/ monitoring method, analysis of the relevance of the well-being indicators related to energy and climate issues.	C
1-2 persons responsible for evaluating the necessity of creating a vision, establishing the state of the art in the city and main points that need to be changed.	Energy issues are not well and clearly integrated into the global vision for the city.	Only isolated actions undertaken to inform the various municipal departments and to encourage their participation.	Step by step financing of actions according to classical financial resources.	Step by step development of a comprehensive monitoring method of well-being indicators related to energy and climate issues (social, environmental, economic).	D
No actions engaged.	No actions engaged.	No actions engaged.	No actions engaged.	No actions engaged.	E